



Amherst Massachusetts

REPORT OF THE JOINT CAPITAL PLANNING COMMITTEE APRIL 2008

Why Capital Planning?

The Joint Capital Planning Committee (JCPC), comprised of two representatives each from the Select Board, School Committee, Jones Library Board of Trustees, and Finance Committee, advises the Town Manager, Finance Committee, and Town Meeting on the capital needs of the Town. It was organized in 1992 as the Town began to recover from the fiscal crisis of the early 1990s. At the same time that the state was experiencing recession and cutting aid to cities and towns, the Town of Amherst reached its levy limit under Proposition 2½. That milestone meant the Town no longer had the option of raising whatever taxes were necessary to meet expenditure demands. With state aid reduced and growth of property taxes limited, the Town used reserves and unexpended capital appropriations totaling nearly \$15 million to balance three years of operating budgets. Capital needs were so neglected that departments had equipment that did not work; building maintenance and repairs fell far behind. It has taken 15 years of careful planning and management to get equipment on regular replacement schedules and buildings free of some of the health and safety problems that arose from failure to keep up those facilities during that period.

The last several years have been a reminder that there are economic ups and downs. Many cities and towns, including Amherst, are faced with the need to meet increasing operating expenses, satisfy capital needs, and rebuild reserves. These three objectives can conflict. The Financial Management Policies and Objectives reviewed by JCPC in October 2007 and adopted by the Finance Committee in January 2008 acknowledges the need to adequately fund a viable multi-year capital plan to maintain infrastructure, replace worn equipment, and other capital needs of the Town.

Prioritization of Capital Needs

JCPC reviews requests for capital plan funding that meet several criteria. A capital improvement is a tangible asset or project with an estimated useful life of five (5) years or more, and a cost of \$5,000 or more. Among the items properly classified as capital improvements are:

- New public buildings, or additions to existing buildings, including land acquisition costs and equipment needed to furnish the new building or addition for the first time;
- Major alterations, renovations, or improvements to existing buildings that extend the useful life of the existing buildings by ten (10) years;
- Land acquisition and / or improvement, unrelated to a public building, but necessary for conservation or park and recreation purposes;
- Major equipment acquisition, replacement or refurbishment, including but not limited to vehicles, furnishings, and information technology systems' hardware and software;
- New construction or major improvements to Town's physical infrastructure, including streets, sidewalks, storm water drains, the water distribution system, and the sanitary sewer system. Infrastructure improvements must extend the useful life of the infrastructure by at least ten (10) years to be appropriately classified as a capital improvement;

- A feasibility study, engineering design services, or consultant services which are ancillary to a future capital improvement project.

Successful capital planning facilitates postponing some capital expenditures in favor of others as part of the planning process. JCPC has adopted the following guidelines for prioritizing capital projects, with examples listed in parentheses. The guidelines themselves are not necessarily listed in priority order:

- Imminent threat to health and safety of citizens, employees or property (police cruisers and radios, SCBA self contained breathing apparatus);
- Maintenance and improvement of capital assets (major repairs of buildings, replacement of vehicles and equipment, park and play area renovations);
- Requirement of state or federal law (asbestos cleanup program mandated by federal law in 1986, removal of gas tanks, etc);
- Improvement of the infrastructure (streets and sidewalks, water and sewer programs);
- Improvement/maintenance of productivity (equipment replacement, computer hardware / software);
- Improvement of an overburdened situation (Town Hall renovations, cemetery expansion program);
- Newly identified need (recreation fields);
- Priority assigned by Department (Very High, High, Medium, Low); and
- Consistency with and in furtherance of long-term planning objectives of the Town (Master Plan, Climate Action Plan, Historic Preservation Plan, etc.).

Sources of Funds

Funds for the recommended Five Year Capital Plan will come from the same sources as before: property taxes, enterprise and other special purpose funds of the Town, grant funds from the federal and state governments, and from unexpended balances from previously authorized capital projects. The plan assumes commitment of 7.25% of the local property tax levy in FY 09. Earlier capital plans used as much as 10% of the tax levy, which along with the other resources was enough, or almost enough, to keep up with renovation and maintenance of existing buildings, and also equipment replacement, but not enough to cover significant new projects. Beginning in FY 05, that percentage was reduced annually and dropped to a low of 7% for FY 08, after the defeat of the Proposition 2½ override last spring. JCPC recommends that funding for capital should increase to 7.25% of the local property tax levy in FY 09, and incrementally in succeeding years to 9.5% in FY 13.

Despite the slight increase in the percentage of tax levy used this year compared to FY 08, JCPC had to postpone or eliminate more than \$1.3 million in expenditures initially proposed for FY 09. Among those are a trash and recycling body for a DPW truck to permit increased collecting of recyclables from public property; security cameras for the Jones Library Special Collections department; a replacement vehicle for the fire prevention officer; a replacement pickup truck for Leisure Services; replacement kitchen equipment for Fort River and Wildwood elementary schools; HVAC replacement for the North Fire Station, the town's least energy-efficient building; repaving the Wildwood School lot; resurfacing deteriorated tennis courts at the Mill River Recreation Area; and money to begin implementing the Master Plan. Large projects slated for future years include renovations of Fort River and Wildwood elementary schools; one or two new fire stations; and renovating or replacing the 19th century Department of Public Works facility. Major expenditures for deteriorating roads and sidewalks may also be necessary.

The Recommended Capital Plan – A One Year Budget, A Five Year Plan

The General Fund Five Year Capital Plan for FY 09-13 includes voted appropriations from FY 07 and FY 08, a proposed budget for FY 09, and a prioritized plan of capital investment possible with projected

available revenues for the period FY 10-13. The total capital budget in any fiscal year is comprised of direct cash expenditures for capital items, debt service (interest and principal) on all prior bonded expenditures, and debt service on any new authorized and issued bonds, if any. The plan is organized into three categories of projects: major equipment (vehicles, technology, etc.), building needs, and facilities needs (road maintenance, parks, open space, etc.). In previous years, it incorporated recommendations developed by the Community Preservation Act (CPA) Committee for eligible community housing, open space, historic preservation, and recreation projects funded from the local voter-approved 1.5% property tax CPA surcharge and matching state funds. This year, however, the CPA Committee had not finalized its recommendations in time for incorporation in the printed report. JCPC appreciates the CPA Committee's cooperation and coordination of their recommendations to allow presentation of the entire Capital Plan at the Annual Town Meeting. Recommendations for FY 09 funding total \$3,327,400 from all funding sources and include the following:

Equipment [Note: Included in 2008 ATM Article 15 unless otherwise noted]

JCPC recommends a total of \$1,971,400 for equipment items. Of this total, Chapter 90 grants for road repair and equipment funds \$110,000, the Ambulance Fund supports \$185,000, unspent amounts from previously authorized capital articles contribute \$140,000, and taxation funds the remaining \$1,536,400. Town technology infrastructure equipment replacement (computers and network equipment) is recommended for \$123,000 and includes scheduled replacements of servers, PCs, printers, routers, switches, and other critical Town technology systems. Other Town technology-related items include \$39,000 for photocopiers and \$40,000 for the Town's share of a Geographic Information System (GIS) base map update. The project would include a Spring 2009 flyover and base map compilation work through the summer and fall of 2009, allowing the Town to span the project over two fiscal years. The Town is working to secure commitments from other partners for the FY09-10 project. Potential or likely partners in addition to UMass include Amherst College, Hampshire College, Western Mass Electric Co, and the Town of Hadley. Data compiled in the previous base map update in 1999 was used for design plans for several capital improvement projects, defraying what would have been some significant surveying costs.

JCPC recommends \$130,000 for the replacement of four police cruisers. The fleet totals 18 vehicles, including 12 marked units. Replacement of 4 vehicles per year has been the practice for approximately the past 15 years.

Fire vehicles include \$160,000 for replacement of the department's oldest ambulance (a 1997 with over 140,000 miles) funded by the Ambulance Receipts Reserved for Appropriation Account. The 1997 unit will be traded in and all equipment will be transferred from the old unit. A replacement staff car, also funded by the Ambulance Receipts Reserved for Appropriation Account, is recommended for \$25,000 for use by the Assistant Chief for Fire Prevention and EMS. A 1995 Ford Crown Victoria is slated to be traded in this year (it has well over 100,000 hard miles on it) and replaced with a new V-6 Ford Taurus.

JCPC recommends enhancing the Fire Department's fire suppression capacity and first-due response by purchasing a "quint" fire apparatus instead of a new pumper that was originally scheduled for replacement in FY 09. The reserve 1976 pumper would be retired. A quint apparatus is 5 feet longer than a pumper but just as maneuverable. It has a pump and a water tank so it can be used as a pumper, and it has a 75 foot aerial device so it can be used as an aerial ladder, too. Cost will be \$635,000 to purchase outright. [Article 17, Part B] The department has applied for a second time for a 90% federal grant. (The first application was rejected in 2007). The competition for funds is extremely competitive, and the Town will receive notification by the spring of 2009. If the grant is awarded, JCPC funds can be reallocated to other capital needs next year. Because of grant requirements and the long lead time needed to procure and place fire apparatus into service, it is recommended that funds be appropriated this spring.

Replacement of firefighter career force protective gear (helmet, coat, bunker pants, boots) is required every 5 years due to high usage and deterioration. JCPC recommends \$67,400 be appropriated to supplement \$20,600 previously appropriated for this purpose in FY 08. The department attempted to replace this gear through the federal FIRE Act grant system but was unsuccessful. A grant application will be filed again this year, but it is imperative that the gear be replaced now. If the grant is awarded, the \$88,000 will not be used and will be returned to the capital account.

Public Works equipment includes \$110,000, funded by the Chapter 90 state grant, to purchase a replacement backhoe for the Highway Division. [Article 14] The current backhoe has had a rash of repairs and down time. \$115,000 is recommended to replace the Town's Bombardier Sidewalk Plow. The Town currently has two sidewalk tractors that plow snow from the list of approved sidewalks. It takes roughly 6 hours for both the tractors to complete their share of the sidewalks. Loss of one machine greatly reduces the DPW's ability to remove snow from the approved list. The tractor to be replaced is a 1983 Bombardier tracked plow. Two one-ton dump trucks are recommended for replacement, a \$60,500 vehicle for the Highway Division and a \$60,000 vehicle in the Parks and Common Division. There are currently three one-ton dump trucks that are in their replacement window. The replacement Parks and Common truck would also be of a style that allows for the future purchase of a trash body to allow for the collection of trash and recyclables at one time, thus reducing the number of trips to the Transfer Station.

The Cherry Hill Golf Course greens mower broke down at the end of the 2007 golf season. It was more than 20 years old and could not be repaired. \$22,000 is recommended to replace it.

Library equipment includes an annual allocation of \$20,000 for technology infrastructure and \$5,000 for a photocopier replacement.

Recommended School equipment items total \$359,500, including \$160,000 to replace two buses, \$40,000 to replace a 1999 handicapped van that will have in excess of 150,000 miles, \$4,000 for telecommunications equipment, \$23,000 for photocopiers, \$116,000 for computer equipment (\$80,000 is funded from an unspent capital article for portable classrooms), and \$16,500 for multimedia audio/visual equipment.

Buildings [Note: Included in 2008 ATM Article 16 unless otherwise noted]

JCPC recommends a total of \$727,500 for building repairs and renovations. There are two projects totaling \$625,000 to be funded by borrowing. \$420,000 is needed to repair and replace the roof and heating ventilation and cooling (HVAC) systems at the Bangs Community Center. [Article 17, Part A] The roof is a flat membrane roof that is approximately 20 years old. Leak repairs have been made to sections of the roof. The interior of the building has sustained water damage from leaks. At the same time as the roof repair, it is recommended to replace the two old inefficient HVAC units with new energy efficient units.

JCPC also recommends a \$205,000 borrowing authorization to purchase portable classroom units for Marks Meadow Elementary School. [Article 17, Part C] These funds would supplement \$195,000 previously appropriated for this purpose last November. This work is being coordinated with the University of Massachusetts. Cost estimates for this work have increased dramatically. The district is opening bids for this work prior to Town Meeting and it is hoped actual bids will be lower than the current estimate of \$400,000.

Public Works recommendations include \$10,000 for ongoing facility improvements/repairs at the Garage. Also recommended is \$50,000 funded from an old unspent capital article, which supplements \$25,000 appropriated for this purpose last year, to study the existing DPW facility to identify shortcomings in the facility with regards to current State and Federal health, safety and occupational standards. The DPW

facility at 586 South Pleasant Street was originally the trolley barn for the Holyoke/Amherst Trolleys. It was constructed around 1900 and lacks many of the features required in today's structures such as fire alarms, fire sprinkler system, smoke detectors, positive ventilation in work areas, locker rooms for female employees, ADA compliance and adequate storage for current equipment. The study will also look at the required operating capabilities and operational requirements to verify current staffing and equipment configurations. This is a very high priority of the department and the Town, as it will complete an exhaustive series of facilities needs assessments for public works, fire, and schools.

Jones Library is allocated \$14,000 for slate roof and gutter repairs.

School building projects recommended include \$3,500 for exterior safety lighting at the South Amherst School, \$10,000 to replace old door locks at the South Amherst and East Street Schools as part of a district-wide school security program, \$10,000 for ongoing asbestos removal at all schools, and \$5,000 to repair HVAC system leaks at the Crocker Farm School.

Facilities [Note: Included in 2008 ATM Article 16 unless otherwise noted]

A total of \$628,500 is recommended for facilities needs, but only \$40,500 is funded via taxation. \$500,000 for road maintenance and repairs is funded by state Chapter 90 funds. [Article 14] The Solid Waste Fund budget allocates \$88,000 for a Comprehensive Site Assessment at the old landfill. [Article 12] Taxation-funded recommendations include \$18,000 to begin a 10-year replacement schedule for streetlights, \$10,000 for a solar-powered pedestrian crossing signal near the entrance to Crocker Farm, and \$12,500 to begin a multi-year (and we hope a permanent) program to purchase and plant new street trees each year. This funding allows for the purchase of approximately 25 trees for downtown Amherst and outlying village centers and complements an ambitious fundraising effort by the Public Shade Tree Committee to plant 250 trees in conjunction with the Town's 250th celebration in 2009. Between 2000 and 2005, Amherst removed 513 street trees and planted only 38, a net loss of 475 trees in Amherst's public ways and public spaces. Amherst has been without an effective tree planting program for decades. It is time to reverse that trend. More extensive tree inventorying and planning is also underway.

Key Capital Planning Issues Going Forward

The Five Year Capital Plan identifies several major projects on the horizon, including the potential for one or two new fire stations, major renovations at both Wildwood and Fort River Elementary Schools, and the Public Works garage, and possibly additional borrowing for roads and sidewalks to address a growing backlog. Many other projects large and small will compete for scarce resources. The capital plan includes first-year debt service funding for a new fire station (either a new or renovated headquarters or a new substation in South Amherst) in Year 5 (FY 13). This is only possible if the Town increases funding allocations to the capital budget over a period of years as recommended by the JCPC and the Finance Committee. An adequately funded capital plan should be a critical component of the long-term financial plan for the Town being developed as part of the "Community Voices, Budget Choices" initiative this year.

JOINT CAPITAL PLANNING COMMITTEE

Anne Awad, Select Board

Elaine Brighty, School Committee

Kathleen Anderson, School Committee

Kay Moran, Finance Committee

Doug Slaughter, Finance Committee

Patricia Holland, Jones Library Trustees

Molly Turner, Jones Library Trustees

Staff Liaison: John Musante, Assistant Town Manager/Finance Director

JOINT CAPITAL PLANNING COMMITTEE
General Fund Five Year Capital Plan
Fiscal Years 2009 - 2013

	FY 07	FY 08	FY 09	FY 10	FY 11	FY 12	FY 13	Total	Unfunded List
	Approved	Approved	Budget						
% of Levy	2,700,974	2,303,413	2,405,436	2,465,571	2,527,211	2,590,391	2,655,151	12,643,759	
Less Current Debt	(1,173,636)	(1,007,717)	(820,136)	(793,287)	(759,588)	(691,604)	(663,402)	(3,728,017)	
Less Proposed Debt	(185,206)	(86,160)	(128,390)	(366,048)	(354,485)	(342,923)	(1,255,860)	(2,447,706)	
Total Taxes Available	1,342,132	1,209,536	1,456,910	1,306,236	1,413,138	1,555,864	735,889	6,468,036	
CPA Funds	379,999	554,768	86,582	85,249	82,441	79,633	76,825	410,730	
Other Available Funds	-	-	278,000	200,000	250,000	250,000	-	978,000	
Grants	262,700	315,400	-	-	157,500	-	-	157,500	
Borrowing	-	850,000	625,000	-	350,000	8,450,000	-	9,425,000	21,000,000
Chapter 90	600,000	500,000	610,000	610,000	500,000	610,000	500,000	2,830,000	
Ambulance	230,000	-	185,000	-	267,000	50,000	258,000	760,000	
Total Available For Capital	2,814,831	3,429,702	3,241,492	2,201,486	3,020,079	10,995,497	1,570,713	21,029,266	
Total Equipment	1,394,643	1,349,978	1,971,400	1,454,500	1,517,000	1,389,400	1,538,900	7,871,200	342,500
Total Buildings	431,500	1,137,000	727,500	340,500	470,000	9,397,500	293,000	11,228,500	21,150,000
Total Facilities	888,500	928,100	628,500	763,000	1,597,500	985,100	753,500	4,727,600	324,500
Total Requests	2,714,643	3,415,078	3,327,400	2,558,000	3,584,500	11,772,000	2,585,400	23,827,300	21,817,000
If % of Levy to capital equal	8.2%	7.0%	7.0%	7.0%	7.0%	7.0%	7.0%		
(Over) / Under	100,188	14,624	(85,908)	(356,514)	(564,421)	(776,503)	(1,014,687)	(2,798,034)	24,615,034
available capital funds									
RECOMMENDED									
If increase % of Levy to:	8.2%	7.0%	7.25%	8.0%	8.5%	9.0%	9.5%		
Increase Available for Capital			85,908	358,224	559,770	777,019	1,010,556	2,791,478	
(Over) / Under	-	-	0	1,710	(4,651)	516	(4,131)	(6,556)	21,817,000
available capital funds									

GENERAL FUND CAPITAL PROGRAM - EQUIPMENT
FY 2009 - 2013

	<i>italics new as of FY 09 or moved FY 09</i>	FY 08	FY 09	FY 10	FY 11	FY 12	FY 13	TOTAL	Unfunded List
EQUIPMENT:									
1 General Government								-	
2 Photocopiers		12,000	39,000	7,000	25,000			71,000	
3 Information Systems		123,000	123,000	123,000	123,000	123,000	123,000	615,000	
4 Information Systems		149,500			52,000	55,000	35,000	142,000	
5 Information Systems		80,000						-	
Information Systems - GIS Flyover			40,000	40,000				80,000	
6 Information Systems - Other Depts		95,000		65,500	25,000			90,500	27,000
7 Total		459,500	202,000	235,500	225,000	178,000	158,000	998,500	
8								-	
9 Police								-	
10 Cruisers		130,000	130,000	140,000	140,000	140,000	140,000	690,000	
11 Protective Clothing - Bullet Proof Vests					60,000			60,000	
12 Transport Vehicle						50,000		50,000	
13 Total		130,000	130,000	140,000	200,000	190,000	140,000	800,000	
14								-	
15 Fire								-	
16 Communication Equipment								-	
17 Ambulance			160,000		170,000		180,000	510,000	
18 Chiefs' Vehicles(4WD)			25,000		27,000		28,000	80,000	
19 Shift Supervisor Vehicle (new)						35,000		35,000	
20 Fire Prevention Officer Vehicle				32,000				32,000	
21 Pumper							400,000	400,000	
22 Quint Apparatus			635,000					635,000	
23 Pickup Truck (4 wd)('84,'93,'00)					35,000	35,000	35,000	105,000	
24 Van (Used)				18,000				18,000	
25 2001 Pumper Rehab				20,000				20,000	
26 Aerial Ladder Refurbish				95,000				95,000	
27 EMS Defibrillators					50,000	50,000	50,000	150,000	
28 EMS Stretchers					20,000			20,000	
29 Portable Radios					12,000	24,000		36,000	
30 Replace hose					48,000			48,000	
31 Building Furnishings							15,000	15,000	
32 Protective Gear		185,400	67,400			98,000	72,000	237,400	
33 10% of Grant for protective gear		20,600						-	
34 Thermal Imaging Camera						45,000		45,000	
35 Total		206,000	887,400	165,000	362,000	287,000	780,000	2,481,400	
36								-	
37 Public Works								-	
38 Dump Truck								-	
39 Backhoe/Front End Loader			110,000					110,000	
40 Pickup Trucks - cemetery		-			50,000			50,000	
41 Sidewalk Snow Plow		-						-	230,000
42 Bombardier Sidewalk Plow			115,000		50,000			165,000	
43 Ground Groomer			-		15,000			15,000	
44 One Ton Dump 4x4 Plow			60,500		60,500	60,500		181,500	
45 One Ton Dump 4x4 Plow w/ Garbage B'				60,000				60,000	
One Ton Dump 4x4 Plow w/ Garbage B'			60,000					60,000	
46 3/4 Ton Pickup with Plow (highway)		45,000		45,000			45,000	90,000	
47 2 Ton Roller				20,000				20,000	
48 Dump/Sander Truck				110,000		110,000		220,000	
49 Dump/Sander Truck				20,000		20,000		40,000	
50 Trash Truck				150,000				150,000	
51 Total		45,000	345,500	405,000	175,500	190,500	45,000	1,161,500	
52								-	
53 Conservation								-	
54 Tractor						29,000		29,000	
55 Pickup Truck		23,000						-	
56 Rotary Brush Cutter and Tractor Harrow						10,000		10,000	
57 Total		23,000	-	-	-	39,000	-	39,000	
58								-	
59 LSSE								-	
60 Pickup Truck				25,000				25,000	
61 Defibrillator Units (2)		3,500						-	
62 Van		19,000						-	
63 Greens Mower			22,000					22,000	
64 Cherry Hill - Field & Bunker Groomer								-	10,500
65 Total		22,500	22,000	25,000	-	-	-	47,000	
66								-	
67 Building Maintenance								-	
68 Maintenance used pickup		30,000						-	

GENERAL FUND CAPITAL PROGRAM - EQUIPMENT
FY 2009 - 2013

	<i>italics new as of FY 09 or moved FY 09</i>	FY 08	FY 09	FY 10	FY 11	FY 12	FY 13	TOTAL	Unfunded List
EQUIPMENT:									
69 Total		30,000	-	-	-	-	-	-	
70								-	
71 Library								-	
72 Delivery Van								-	
73 Replacement chairs/study tables		5,000					10,000	10,000	
74 Self-checkout equipment					30,000			30,000	
75 Infrastructure Replacements		20,000	20,000	20,000	20,000	20,000	20,000	100,000	
76 Security Cameras in Special Collections					7,500			7,500	
77 Public Disability Access Computer						10,000		10,000	
78 Copier/printer/scanner			5,000	5,000	5,000	5,000	5,000	25,000	
79 Total		25,000	25,000	25,000	62,500	35,000	35,000	182,500	
80								-	
81 Schools								-	
82 Buses		75,000	160,000	85,000	85,000	95,000		425,000	
83 SPED Vans		75,000	-	26,000	27,000	29,000	30,000	112,000	
84 Handicap Van			40,000				50,000	90,000	
85 Maintenance Feet Vehicles				30,000	32,000	33,000	34,000	129,000	35,000
86 Energy Catalyst Devices (FR/CF)		14,000						-	
Lawn Mowers						12,000		12,000	
Replace Kitchen Equipment (FR & WW)				40,000	55,000	50,000	35,000	180,000	40,000
87 Furniture (all schools)						20,000		20,000	
88 Backup Generators (FR & WW)					40,000			40,000	
89 Telecommunications		15,000	4,000	25,000	13,500	13,500	16,500	72,500	
90 Copiers		25,000	23,000	23,000	23,000	23,000	23,000	115,000	
91 Computer Technology		159,882	36,000	203,700	198,700	176,600	174,600	789,600	
Computer Technology			80,000					80,000	
92 Multimedia - Audio/Visual		45,096	16,500	26,300	17,800	17,800	17,800	96,200	
93 Total		408,978	359,500	459,000	492,000	469,900	380,900	2,161,300	
94 TOTAL EQUIPMENT		1,349,978	1,971,400	1,454,500	1,517,000	1,389,400	1,538,900	7,871,200	342,500
95 Less Chapter 90		-	110,000	110,000	-	110,000	-	330,000	
96 Less Grants		265,400						-	
97 Less Ambulance			185,000		267,000	50,000	258,000	760,000	
98 Less Borrowing								-	
99 Less Other Available Funds			140,000	150,000				290,000	
100 TOTAL TAX SUPPORTED EQUIPMENT		1,084,578	1,536,400	1,194,500	1,250,000	1,229,400	1,280,900	6,491,200	

GENERAL FUND CAPITAL PROGRAM - BUILDINGS
FY 2009 - 2013

		FY 08	FY 09	FY 10	FY 11	FY 12	FY 13	TOTAL	Unfunded List
101	MUNICIPAL BUILDINGS:								
102									
103	Energy Efficiency - Town Buildings							-	
104								-	
105	Town Hall							-	
106	Roof Repair					35,000		35,000	
107	Resurface Parking Lot	575,000		10,000			10,000	20,000	
108	Exterior Maintenance				10,000	25,000	20,000	55,000	
109	Interior Maintenance							-	
110	Chiller Unit	5,500						-	
111								-	
112	Bangs Community Center							-	
113	Exterior Maintenance			10,000			10,000	20,000	
114	HVAC (computerized) & Roof		420,000					420,000	
115	Roof Replacement							-	
116	Interior Maintenance	50,000			35,000	55,000	10,000	100,000	
117	Sidewalk (Safety)							-	
118								-	
119	Downtown							-	
120								-	
121	North Amherst School							-	
122	Exterior Maintenance				10,000		5,000	15,000	
123	Interior Maintenance					19,000	5,000	24,000	
124	Paving					8,500		8,500	
125	Fence				5,000			5,000	
126								-	
127	Child Care Facility							-	
128	HVAC work							-	
129	Interior Maintenance					14,500	2,500	17,000	
130	Exterior Maintenance			7,500			2,500	10,000	
131	Paving					9,500		9,500	
132								-	
133	Munson Library							-	
134	Windows					40,000		40,000	
135	Exterior Maintenance			5,000		5,000		10,000	
136	Access Control			5,000				5,000	
137	Energy Management			5,000				5,000	
138								-	
139	South Amherst Campus							-	
140	Slate Roof Repairs	5,000						-	
141	Outside Lighting (Safety)		3,500					3,500	
142	South Wall			5,000		100,000		105,000	
143	Knox Box (Fire Safety) - all schools	2,500						-	
144	Furniture Replacement				5,000			5,000	
145	Door Locks Shelter in Place		5,000		-			5,000	
146								-	
147	East Street School							-	
148	Door Locks Shelter in Place		5,000					5,000	
149	ADA Access & Bathroom	80,000						-	
150								-	
515	North Amherst Library/Village Center					30,000	30,000	60,000	
152								-	
153	Fire Stations							-	
154	Central Station Repairs							-	6,750,000
155	Design/Construction-South					7,200,000		7,200,000	
156	North Station Enlarge Bay			25,000				25,000	
157	North Station Carpets						15,000	15,000	
158	North Station HVAC Replacement			65,000				65,000	
159	North Station Phys Fitness Room							-	130,000
160	Generators & Station Upgrades	8,000						-	
161								-	
162	Police Station							-	
163	Interior Maintenance				5,000	10,000	20,000	35,000	
164	Exterior Maintenance	20,000				35,000		35,000	
165								-	
166	Public Works Facility							-	
167	Salt Shed				200,000			200,000	
168	Renovations	-	10,000	5,000	5,000	5,000	5,000	30,000	

GENERAL FUND CAPITAL PROGRAM - BUILDINGS
FY 2009 - 2013

		FY 08	FY 09	FY 10	FY 11	FY 12	FY 13	TOTAL	Unfunded List
169	Security System			20,000				20,000	
170	DPW Facility Study	25,000	50,000					50,000	
171								-	
172	Conservation Building							-	
173	Hitchcock Center			5,000	10,000			15,000	
174	Hitchcock Center - Sewer Connection					15,000		15,000	
175	Hitchcock Center - Site Design				10,000			10,000	
176								-	
177	South Amherst Equipment Storage Bldg					5,000		5,000	
178								-	
179	Recreation Center							-	
180	Feasibility Study					38,000		38,000	
181	Design and Construction							-	5,250,000
182								-	
183	Affordable Housing	155,000						-	
184								-	
185	Jones Library							-	
186	Roof Repairs		14,000	7,500	5,000		10,000	36,500	
187	Window Replacement	6,000		55,500				55,500	
188	Repainting stonework and chimneys					50,000		50,000	
189	HVAC improvements						50,000	50,000	
190	Carpet					15,000	30,000	45,000	
191	Audiovisual Shelving						8,000	8,000	
192	Interior plaster and painting					50,000	50,000	100,000	20,000
193								-	
194								-	
195	SCHOOL BUILDINGS:							-	
196	Asbestos Removal all Schools (WW,MM)	10,000	10,000	10,000	10,000	10,000	10,000	50,000	
197	Crocker Farm							-	
198	Heating Cooling Leaks		5,000					5,000	
199	Fort River							-	
200	Repave lot					71,000		71,000	
201	Upgrade Parking Lot Lighting					15,000		15,000	
202	Renovations							-	4,500,000
203	Computer Electrical Upgrade			5,000				5,000	
204	Roof				70,000	#####		1,320,000	
205	Energy Management Sysytem			30,000				30,000	
206	Boiler Room Valve Replacement			30,000				30,000	
207	Mark's Meadow							-	
208	Portable Classrooms	195,000	205,000					205,000	
209	Wildwood							-	
210	Boiler Room Valve Replacement				30,000			30,000	
211	Computer Electrical Upgrade			5,000				5,000	
212	Upgrade Parking Lot Lighting					15,000		15,000	
213	Repave lot				60,000	272,000		332,000	
214	Energy Management Sysytem			30,000				30,000	
215	Renovations							-	4,500,000
216	TOTAL BUILDINGS	1,137,000	727,500	340,500	470,000	9,397,500	293,000	11,228,500	21,150,000
217	Less CPA	155,000						-	
218	Less Grants	50,000						-	
219	Less Ambulance							-	
220	Less Borrowing	850,000	625,000			8,450,000		9,075,000	21,000,000
221	Less Other Available Funds		50,000					50,000	
222	Total Tax Supported Buildings	82,000	52,500	340,500	470,000	947,500	293,000	2,103,500	

GENERAL FUND CAPITAL PROGRAM - FACILITIES
FY 2009 - 2013

		FY 08	FY 09	FY 10	FY 11	FY 12	FY 13	TOTAL	Unfunded List
	MUNICIPAL FACILITIES:								
223	Downtown Improvements								
224	Downtown Improvements(unspecified)	-		10,000	10,000	10,000	10,000	40,000	10,000
225	Downtown/Village Center Street Trees	-	12,500	12,500	12,500	12,500	12,500	62,500	
226	Downtown Wayfinding Sign System			15,000	15,000	15,000		45,000	
227								-	
228	Village Center Design/Improvements							-	
229	Village Commons							-	
230	Street Furniture				5,000	5,000	15,000	25,000	
231	Gates Lot/Veteran's Memorial Park							-	5,000
232	Town-Wide GIS Mapping/Flood Area Analysis							-	100,000
233	Public Arts Maintenance							-	4,500
234	National Register Districts	10,000						-	
235	Other Historic Preservation Projects	50,500						-	
236	575 North East Street Kimball Farmhouse	25,600						-	
237	North Amherst PRP Analysis							-	
238	Sidewalks/ADA Improvements							-	
239	School Crossing Light		10,000		10,000		10,000	30,000	
240								-	
241	Sidewalks							-	
242	Around Town	30,000			30,000	30,000	30,000	90,000	60,000
243								-	
244	Purchase Streetlights	-	18,000	6,000	6,000	6,000	6,000	42,000	
245								-	
246	Road Maintenance/Improvements	500,000	500,000	500,000	500,000	500,000	500,000	2,500,000	
247								-	
248	NPDES Program Implementation	-		20,000	50,000	20,000	20,000	110,000	
249								-	
250	Transfer Station							-	
251	Engineering			50,000				50,000	
252	Construction				250,000	250,000		500,000	
253	Landfill CSA		83,000					88,000	
254	Land Acquisition							-	
255	Land Acquisition (Cemeteries)							-	
256	APR	150,000						-	
257	Open Space	65,000						-	
258	Appraisals and Surveys						20,000	20,000	
259								-	
260	Cemetery Improvements							-	
261	West Cemetery	5,000						-	
262	N Pleasant Cemetery Entrance							-	
263	North and South Cemeteries	40,000						-	
264	Interpretive Signs							-	
265								-	
266	Parks & Commons							-	
267	Groff Park							-	
268	Redesign to Spraypark				157,500			157,500	
269	Redesign to Spraypark: 30% local match				67,500			67,500	
270	War Memorial							-	
271	Filtration							-	95,000
272	Pool Surface Improvements							-	50,000
273	Shade units					13,500		13,500	
274								-	
275	Mill River							-	
276	Bath House Roofs & Park Areas			49,500				49,500	
277	Chain Link Fencing Replacement	5,000						-	
278	Lifeguard Chairs					10,000		10,000	
279	Install Lighting at Basketball Court					20,000		20,000	
280	Shade units					8,100		8,100	
281	Exterior Lighting				7,000			7,000	
282	Resurface Tennis Courts				50,000			50,000	
283								-	
284	Kiwanis Park							-	
285	Comfort Station (ADA)						130,000	130,000	
286								-	
287	Cherry Hill							-	
289	Gasoline Fuel Storage Tank and Security Fe	15,000						-	

GENERAL FUND CAPITAL PROGRAM - FACILITIES
FY 2009 - 2013

		FY 08	FY 09	FY 10	FY 11	FY 12	FY 13	TOTAL	Unfunded List
290	Security Fencing					20,000		20,000	
291	Well				12,000			12,000	
292								-	
293	Kendrick Park			50,000	350,000			400,000	
294								-	
295	RE: Coordinated Sign Project							-	
296								-	
297	Miscellaneous							-	
298	Master Plan	10,000		50,000	20,000	30,000		100,000	
299	Actuarial Valuation for OPEB	12,000						-	
300	Archive Permanent Records (Police)					25,000		25,000	
301	Archives Restoration	10,000						-	
302								-	
304	Conservation							-	
305	Puffer's Pond Dredging							-	
306	Puffer's Comfort Station					10,000		10,000	
307	Puffer's Beach/Trail Improvements				25,000			25,000	
308	ADA Trail Improvements				20,000			20,000	
309								-	
310								-	
311	TOTAL FACILITIES	928,100	628,500	763,000	1,597,500	985,100	753,500	4,727,600	324,500
312	Less Chapter 90	500,000	500,000	500,000	500,000	500,000	500,000	2,500,000	
313	Less CPA	356,100						-	
314	Less Grants				157,500			157,500	
315	Less Borrowing				350,000			350,000	
316	Less Other Available Funds		88,000	50,000	250,000	250,000		638,000	
317	Total Tax Supported Facilities	72,000	40,500	213,000	340,000	235,100	253,500	1,082,100	

LONG TERM DEBT SERVICE - TOWN OF AMHERST

Last Updated: 23-Sep-2007

Issue	Maturity Date	FY 2007 Projected	FY 2008 Projected	FY 2009 Projected	FY 2010 Projected	FY 2011 Projected	FY 2012 Projected	FY 2013 Projected	FY 2014 Projected	FY 2015 Projected	Future Periods
General Fund Debt:											
Municipal:											
Town Hall Refunding	FY 16	238,650	228,250	218,000	212,900	202,375	196,600	185,000	178,600	167,200	156,000
Police Facility	FY 08	299,596	130,298								0
Bangs Community Center	FY 08	51,007	21,413								0
Land Purchases	FY 08	9,515	8,003								0
Jones Library	FY 11	65,622	62,326	58,547	55,549	46,989					0
Wildwood School Roof	FY 13	77,319	75,548	73,728	66,885	64,905	62,925	61,013			0
Crocker Farm School	FY 19	281,750	277,250	272,188	266,000	259,250	251,938	243,500	234,500	236,000	864,000
Sidewalks (2005)	FY 14	88,338	86,238	79,138	77,188	75,075	72,800	70,200	67,600		0
Subtotal Municipal Debt		1,173,636	889,326	701,601	678,522	648,594	584,263	559,713	480,700	403,200	1,020,000
Regional School District Debt (Amherst Share):											
High School Renovations & Additions **	FY 18	382,217	340,425	441,321	400,837	352,466	305,688	259,373	213,522	171,480	245,945
High School Roof	FY 15		118,391	118,535	114,765	110,994	107,341	103,689	99,918	96,148	
Subtotal Regional School District Debt		382,217	458,816	559,856	515,602	463,460	413,029	363,062	313,440	267,628	245,945
TOTAL GENERAL FUND DEBT		1,555,853	1,348,142	1,261,457	1,194,124	1,112,054	997,292	922,775	794,140	670,828	1,265,945
Water Fund Debt											
Atkins Treatment Facility	FY 12	479,431	647,220	802,081	738,873	714,593	718,223				0
South East Street Water Main	FY 10	113,556	77,771	73,480	73,115						0
TOTAL WATER FUND DEBT		592,987	724,991	875,561	811,988	714,593	718,223				0
Sewer Fund Debt											
Chapel Road Sewer Extension	FY 14	127,250	125,750	124,063	122,001	119,751	117,313	114,500	111,500		0
Middle Street Sewer Extension	FY 13	231,960	222,728	217,408	211,803	205,533	199,263	193,206			0
TOTAL SEWER FUND DEBT		359,210	348,478	341,471	333,804	325,284	316,576	307,706	111,500	0	0
Transportation Fund Debt											
Town CVS Parking Lot	FY 08	47,903	17,086								0
Boltwood Parking Garage	FY 20	84,288	81,788	79,288	76,788	74,288	71,788	69,288	66,788	64,288	282,745
TOTAL TRANSPORTATION FUND DEBT		132,191	98,874	79,288	76,788	74,288	71,788	69,288	66,788	64,288	282,745
TOTAL ENTERPRISE FUND DEBT		1,084,388	1,172,343	1,296,320	1,222,580	1,114,165	1,106,587	376,994	178,288	64,288	282,745
TOTAL DEBT (ALL FUNDS)		2,640,241	2,520,485	2,557,777	2,416,704	2,226,219	2,103,879	1,299,769	972,428	735,116	1,548,690

** Funded via temporary property tax increase from Proposition 2 1/2 Debt Exclusion.

Short Term & Projected Debt

SHORT-TERM DEBT & PROPOSED / PROJECTED DEBT

	FY 07	FY 08	FY 09	FY 10	FY 11	FY 12	FY 13	FY 14	FY 15
Short-Term Interest (budgeted)	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Crocker #2	58,743								
<u>\$5,505,000 BANS</u>									
High School Roof	38,283								
<u>\$1,000,000 @ 3.5% (10 year BANS)</u>									
Plum Brook Recreation Fields	68,180	66,160	64,140	62,120	60,100	58,080	56,060	54,040	52,020
<u>\$500,000 @ 4%</u>									
Multi Purpose - Quint, Bangs, Portables, Town Hall, East St School			44,250	283,928	274,385	264,843	255,300	245,757	236,214
<u>\$1,885,000 @ 5% (10 years)</u>									
Fort River Roof							200,000	190,000	180,000
<u>\$1,250,000 @ 5% (10 Years)</u>									
Fire Stations - Option 1 (FSSC 8/06)									
New Substation So. Amherst						Principal	360,000	360,000	360,000
<u>\$7,200,000 @ 5% (20 years)</u>						Interest	364,500	346,275	328,050
Renovate/Expand Central HQ									
<u>\$6,750,000 @ 5% (20 years)</u>									
<u>Total = \$13,180,838 @ 5% (20 years)</u>									
Wildwood/Fort River									
<u>\$9,000,000 @ 5% (20 years)</u>									
Public Works Facility									
<u>\$?? @ 5% (20 Years)</u>									
Recreation Center									
<u>\$5,250,000 @ 5% (20 Years)</u>									
Total	185,206	86,160	128,390	366,048	354,485	342,923	1,255,860	1,216,072	1,176,284
Ambulance 50% Fire Substation									
CPA 66% Plum Brook	(44,999)	(43,666)	(42,332)	(40,999)	(39,666)	(38,333)	(37,000)	(35,666)	(34,333)
CPA \$295k Town Hall			(44,250)	(42,775)	(41,300)	(39,825)	(38,350)	(36,875)	(35,400)
Net Projected Debt	140,207	42,494	41,808	282,274	273,519	264,765	1,180,510	1,143,531	1,106,551

